



- The one-size-fits-all approach of Complete College America is not appropriate for our student body. The University of Alaska Fairbanks is in the best position to evaluate the needs of its own students and determine ways to meet those needs.
- Complying with the additional reporting requirements of Complete College America would be an additional, unproductive burden on university resources.

Э	he Complete College America program was initiated in 2009 by the Bill and Melinda Gates Foundation in an affort to enlist state governments, principally the governors, to reform higher education. The program now as additional foundation sponsors, its goal is to increase completion rates for a "college degree or credential

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courses with intensive tutoring support or redirecting them to "high-quality career certificate programs that embed extra help in the context of each course and lead to jobs that pay well." From the CCA document "Structure and New Models": "Now, models are peopled to significantly increase the number of students and by time. This is systemic reform. While colleges can implement these approaches differently, focusing on different programs and/or segments of the student population, colleges should be encouraged to be responsive to all of these principals, not pick and choose among them." (emphasis in the original) The specific recommendations range from the mundane to inane. The full list is many pages long. Below are examples (some are paraphrased): Replace semesters with 4-8 week terms, "with fewer courses per term and fewer weeks away from school between the terms."

